

**Crosswind Project Management Inc.**  
**PMP Exam Success Series: Exam Simulation Booklet Errata Document**

Page 7 Question 6, the explanation should read “....Corrective Action comes from Monitoring and Controlling....”

Pages 16 & 22 Question 19, (B) should be “Monitoring and Controlling”

Page 19 Question 1, the correct answer should be “A” Contract Closure. The explanation should read “Closing the project occurs before contract closure.”

Page 20 Question 10, the 2<sup>nd</sup> sentence of the Explanation should be “Release of resources reveals that the team is done with the work, and that Formal Acceptance is a good next step.”

Page 26 Question 9, (B) should be Scope Control

Page 32 Question 9, in Explanation, the 2<sup>nd</sup> sentence should be “Scope Verification compares the Scope of the project to work results.”

Pages 40 & 46 Question 21, Second to the last sentence should read “Task H (4 days) can begin after tasks **F** and **G** are complete.”

Page 57 Question 15, in Explanation, the 3<sup>rd</sup> to the last sentence should be “The Planned Value of \$1025.00 is then subtracted from the Earned Value of \$970.00.”

Page 59 Question 24, in Explanation, the third to the last sentence should be “The Actual Cost of \$1035 is then subtracted from the Earned Value of \$970.”

Page 95 Question 29, in Explanation, the last sentence should be “Subtract **6** from **28** for a difference, and the answer of 22 communication channels.

Pages 113 and 119, Question 12, remove ‘are’; question should read “In considering a make-or-buy analysis with business goals, your company has all of the following reasons for outsourcing work except...”

Page 132 Question 7, add Explanation: Why is the project being done or what is the business need would take precedent over the charter and the project management plan. What does the statement of work say is noise.

Pages 139 and 179, Question 2, the 2<sup>nd</sup> to the last sentence should be “The output from this process is critical to ensure accurate estimates regarding resource, schedule and budget.”

Pages 140 and 180, Question 9, the question should be “You are a Project Manager assigned to a project that has spent \$1,500,000 US. The original budget was \$4,000,000. Senior management is considering stopping this project. What term describes the \$1,500,000 that has been spent so far?”

Pages 144 and 184, Question 28, the 2<sup>nd</sup> sentence should be “There are significant challenges with meeting the tight schedule of the project and personnel leaving the company.”

Pages 145 and 185, Question 33, the question should be “Which of the following fits the description of the person who will pay for the work and possibly own it when it is complete?”

Pages 146 and 186, Question 41, the 3<sup>rd</sup> to the last sentence should be “Task H (5 days) can start after Task E and Task F are complete.”

Pages 147 and 187, Question 42, the 3<sup>rd</sup> to the last sentence should be “Task H (5 days) can start after Task E and Task F are complete.”

Pages 147 and 187, Question 43, the 3<sup>rd</sup> to the last sentence should be “Task H (5 days) can start after Task E and Task F are complete.”

Page 156, Question 88, the Question number should be “88.”

Pages 164 and 203, Question 131, the question should be “The Project Manager needs to evaluate a hurricane that hit the data center on a project. The Project Manager would use which of the following to compensate for the loss from the hurricane?”

Pages 166 and 205, Question 142, 2<sup>nd</sup> sentence in the question should be “The Sponsor has told them to focus on not having to redo things, and to try to do things on the project that will help the project get done efficiently and increase profits from the product of the project.”

Page 186, Question 38, the Explanation should be “Earned Value (EV) is calculated by multiplying the percent complete of each task by its Planned Value (PV)  $EV = \$68,000 * 50\%$ ,  $EV = \$34,000$ .”

Page 186, Question 41, the Explanation should be “The critical path is the longest path in the diagram. Of the four paths, ABDGI is the longest at 20 days. **ACDGI** is 18 days. ACEHI is 18 days. ACFHI is 17 days.”

Page 187, Question 44, the 3<sup>rd</sup> sentence in the Explanation should be “Corrective action comes from **monitoring and** controlling.”

Page 192 Question 70, the correct answer should be “C” Contract Closure. The explanation should read “Closing the project occurs before contract closure.”